

APPENDIX 2: BUSINESS UNIT QUARTERLY UPDATE OF THE 2008/09 DEPARTMENTAL PLAN

For the period of **November 2008 – March 2009**, could you please provide an update on the status of your unit's projects/initiatives and events under each of the strategic aims indicating and providing commentary if necessary. The classifications used are as follows:

- **Complete** – the action is complete and targets met;
- **On target** – action has begun but is not yet complete. Please provide new completion date if different from target date and commentary;
- **Delayed** – project is delayed. Please provide commentary.

Strategic Theme: 1 Leadership and Governance Objectives 2008/09

- 1.1 Lead and influence the development of the city
- 1.2 Promote and enhance Belfast's unique proposition and experience
- 1.3 Promote Belfast's position as the capital city and engine of regional growth
- 1.4 Develop effective partnerships

What will we do in 2008/09 (As per agreed Departmental Plan)	Lead Officer (As per agreed Departmental Plan)	Quarterly Update Status Please indicate status of project/initiative or event: • Complete • On target • Delayed	Please provide a more detailed commentary for each project/initiative or event
<ul style="list-style-type: none"> • Lead and maximise Belfast's participation in European networks and partnerships 	Laura Leonard	<ul style="list-style-type: none"> • On target 	<ol style="list-style-type: none"> Hosted Romanian inward study visit and Lithuanian civic city of culture visit in February 2009 Irish Sea Partnership funding proposal under development for April 2009 submission. Irish Sea Carbon Card project scoping

			<p>underway for September 2009 funding submission.</p> <p>c. Continued participation in Eurocities Social Affairs, Cultural, Environmental and Economic Development</p> <p>d. Continued management of QEC-Eran network with one project secured on migrant women</p> <p>e. Delivered EU Day of Entrepreneur Seminar to 88 businesses</p>
<ul style="list-style-type: none"> • Children and Young People Strategy <ul style="list-style-type: none"> ○ Develop BCC Corporate Strategy for Children and Young People 	Cate Taggart	<ul style="list-style-type: none"> • Delayed 	<p>Initial research and evidence gathering complete. Currently completing analysis / verification of internal audit of services. Further activity delayed due to lack of Policy and Research resource support however Children and Young Peoples group have amended the action plan to support a target completion date of Spring 2010.</p>
<ul style="list-style-type: none"> • Neighbourhood Renewal <ul style="list-style-type: none"> ○ Co-ordinate the Council's Neighbourhood Renewal Activity including Action Plan development and implementation 	Siobhan Watson	<ul style="list-style-type: none"> • On target 	<p>Responses prepared and approved for the 12 Neighbourhood Renewal Action Plans. Neighbourhood Renewal Representatives provided for each partnership by Community Services. Neighbourhood Development officers working actively with each NRP to progress implementation of plans.</p>

<ul style="list-style-type: none"> • Belfast Brand <ul style="list-style-type: none"> ○ Work with key agencies in implementing the new city brand, including the launch, development of guidelines, marketing and communications plan 	<p>Shirley McCay Pièr Morrow</p>	<ul style="list-style-type: none"> • On target 	<p>Roll out ongoing and engagement with BCC Departments and range of organisations re use of brand for range of activities</p>
<ul style="list-style-type: none"> • City Development <ul style="list-style-type: none"> ○ Develop and adopt a city development plan 	<p>New Manager appointed Shirley McCay</p>	<ul style="list-style-type: none"> • Delayed 	<p>The process has been postponed until the full suite of staff is appointed in the Policy Unit.</p>
<ul style="list-style-type: none"> • State of the City <ul style="list-style-type: none"> ○ Work with key partners through the Belfast: State of the City initiative (2008/9) 	<p>New Manager appointed</p>	<ul style="list-style-type: none"> • On target 	<p>After finalising State of the City review, decision was made to postpone the conference till May 09/10 and to hold an Autumn Seminar on poverty in 2009.</p>
<ul style="list-style-type: none"> • Research <ul style="list-style-type: none"> ○ Research the flows of capital (human, financial, knowledge) into and out of Belfast 	<p>New Manager appointed</p>	<ul style="list-style-type: none"> • On target 	<p>Research is progressing well. Final report is scheduled for May 2009.</p>

<ul style="list-style-type: none"> • Maximise Council/Government/EU Funding <ul style="list-style-type: none"> ○ Secure DSD grant leverage for the Community Support Plan in 2008/09 ○ Secure EU funding <ul style="list-style-type: none"> ○ Interreg 4a carbon footprint project ○ Interreg 4c Irish Sea carbon card project 	<p>Cate Taggart</p> <p>Laura Leonard</p>	<ul style="list-style-type: none"> • Complete • On target • On target 	<p>Council have accepted DSD offer of funding for the Community Support Plan for 2008/09. Negotiations have been initiated to move to a multi-annual funding contract.</p> <ul style="list-style-type: none"> - Carbon Footprint funding secured and project underway - Carbon Card due funding submission September 2009
<ul style="list-style-type: none"> • Secure and deliver Open Cities Migrant employment project ○ Secure and deliver Comet Interreg bid ○ Implement HARTE (Hospitality and Retail Training for Employment) skills and training project for the tourism industry and 	<p>Laura Leonard</p> <p>Laura Leonard</p> <p>Lisa Martin</p>	<ul style="list-style-type: none"> • On target • On target • On target 	<ul style="list-style-type: none"> - OPENCities Phase II funding €675,000 secured November 2008 - Cities in Conflict project awaiting Peace III funding decision - Developing further Interreg IVA project submissions under Environment, Enterprise and Creative Industries calls - North Foreshore project rejected under Peace III <p>Programme officially launched on 23 January 2009. 60 trainees to have started training by end March 2009</p>

independent retail

(total over three year period is 200 recruits)

Strategic Theme: 2 Services**Objectives 2008/09**

2.1 Make sure citizens can easily and effectively access information and services

2.2 Make sure local services can respond to local needs

What will we do in 2008/09 (As per agreed Departmental Plan)	Lead Officer (As per agreed Departmental Plan)	Quarterly Update Status Please indicate status of project/initiative or event: • Complete • On target • Delayed	Please provide a more detailed commentary for each project/initiative or event
<ul style="list-style-type: none">• Review and enhance information and service provision to citizens<ul style="list-style-type: none">○ Deliver the Strategic Neighbourhood Action Programme (SNAP) ○ Develop and launch a new website for the Ulster Hall	Siobhan Watson Janice Crowe	<ul style="list-style-type: none">• On-going • On target	Work is progressing to implement SNAP. Area Profiles are being prepared, the Neighbourhood Intelligence system is being developed and a preparation is underway to roll out a neighbourhood engagement programme in the new financial year. The new site was launched in December 2008 along with the Ulster Hall re-opening Events Programme. Further development work on the site is ongoing.

<ul style="list-style-type: none">○ Engagement in Belfast Metropolitan Area Plan and other strategic policy documents, including the Regional Development Strategy, that provide the context for development within the city	Keith Sutherland	<ul style="list-style-type: none">• On target	Engagement in the fundamental review of the RDS in addition to ongoing BMAP.
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Strategic Theme: 4 Environmental Sensitivity
Objectives 2008/09

- 4.1 Protect and promote the city's built heritage
- 4.2 Reduce departmental carbon footprint

<p>What will we do in 2008/09 (As per agreed Departmental Plan)</p>	<p>Lead Officer (As per agreed Departmental Plan)</p>	<p>Quarterly Update Status Please indicate status of project/initiative or event:</p> <ul style="list-style-type: none"> • Complete • On target • Delayed 	<p>Please provide a more detailed commentary for each project/initiative or event</p>
<ul style="list-style-type: none"> • Heritage potential of Ulster Hall and Titanic Quarter <ul style="list-style-type: none"> ○ Develop an 'access to heritage' strategy for the Ulster Hall, in order to maximise the education and outreach opportunities available. ○ Provide heritage input into developments in Titanic Quarter and Ulster Hall 	<p>Jacqui Owens</p> <p>Robert Heslip/Jacqui Owens</p>	<ul style="list-style-type: none"> • Complete • On target 	<p>The strategy was completed and implementation commenced to coincide with the re-opening of the Ulster Hall in March 2009. Workshops and tours have been held in the Hall and outreach visits have taken place with a number of minority groups in the City. The Ulster Hall has also held its first joint education initiative with the Ulster Orchestra, involving some 200 schoolchildren.</p> <p>The establishment of a dedicated Carey Gallery to house the 13 Carey paintings together with the interpretation panels/audio tour facility proved very successful. Regular contacts have been established with the consultants and designers and feedback from the general</p>

			public about the heritage work at the Ulster Hall has been extremely positive.
<ul style="list-style-type: none"> • Deliver heritage community programmes <ul style="list-style-type: none"> ○ Ongoing delivery of heritage community programmes e.g. developing a Belfast Heritage forum, development of local lists, heritage community archives and heritage youth programmes ○ Develop the heritage resource by making key texts dealing with the history of the town accessible 	Deirdre Robb	<ul style="list-style-type: none"> • On target • On target 	<p>Local lists integrated with community archives – several community groups engaged, training has been initiated.</p> <p>Two texts published – work ongoing for 2009/10</p>
<ul style="list-style-type: none"> • Departments Environmental Management System and carbon footprint <ul style="list-style-type: none"> ○ Continue to reduce waste and raise awareness towards environmentally friendly practices in Department. Production of new action plan and identify the carbon foot print for the department. 	David Orr	<ul style="list-style-type: none"> • On target 	<p>Initiative to replace all bottled water within 4th and 6th floors CWB and throughout Community Centres and removal of plastic cups complete. Other departmental initiatives ongoing. Production of action plan and base-lining of carbon footprint ongoing.</p>

Strategic Theme: 5 Social & Cultural Objectives 2008/09

5.1 Develop a strong cultural experience

5.2 Increase the levels of confidence, participation and engagement of citizens

5.3 Increase the capacity of citizens to make informed decisions about their neighbourhood

<p>What will we do in 2008/09 (As per agreed Departmental Plan)</p>	<p>Lead Officer (As per agreed Departmental Plan)</p>	<p>Quarterly Update Status Please indicate status of project/initiative or event: • Complete • On target • Delayed</p>	<p>Please provide a more detailed commentary for each project/initiative or event</p>
<ul style="list-style-type: none"> • Waterfront and Ulster Hall <ul style="list-style-type: none"> ○ Create a sustainable and accessible catering and bar offering at the Ulster Hall with a particular aim to build daytime usage of the facility. ○ Develop and deliver a programming strategy, with associated marketing support, for both the Waterfront and Ulster Hall 	<p>Tim Husbands</p> <p>Tim Husbands</p>	<ul style="list-style-type: none"> • On target • On target 	<p>Following a successful tendering exercise, the Ulster Hall bar and catering contract was awarded to Shine Productions Limited for an initial three-year period. The bar facility opened in the Group Space on schedule on 6th March 2009. The café facility is scheduled to open on 10th April 2009. The main kitchen area is still being re-developed in accordance with the architects' plan.</p> <p>The Ulster Hall Programming Strategy was approved by the Development Committee during 2008. The Waterfront's strategy will be developed following the implementation of the Departmental re-structuring exercise</p>

<ul style="list-style-type: none"> ○ Enhance and promote the Waterfront and Ulster Hall position as premier conference and meetings venues by developing a comprehensive sales and marketing strategy 	Tim Husbands	<ul style="list-style-type: none"> • Complete 	<p>which is currently ongoing.</p> <p>New Waterfront and Ulster Hall marketing and publicity materials have been developed. Prices for 2009/10 have been maintained at the same levels as 2008/09 at the Waterfront supported by a very competitive Pricing Policy for the re-opened Ulster Hall.</p>
<ul style="list-style-type: none"> • Integrated Cultural Strategy <ul style="list-style-type: none"> ○ Implement the Integrated Cultural Strategy for Belfast including coordination of a range of networks and accompanying communications strategy. 	Deirdre Robb	<ul style="list-style-type: none"> • Delayed 	<p>Integrated Strategy Steering Group meeting is overdue, delay due to awaiting confirmation from a few Cllrs. It is anticipated that confirmation will be received shortly and a meeting will be set up by the end of April</p>
<ul style="list-style-type: none"> • European Unit <ul style="list-style-type: none"> ○ Deliver 5th Opportunity Europe; ESPOO Youth exchange project; EYID exchange project 	Laura Leonard	<ul style="list-style-type: none"> • On target 	<ul style="list-style-type: none"> - Sixth Opportunity Europe planning underway, 25-26 October 2009 - EYID complete - ESPOO halted due to partner difficulties securing funding
<ul style="list-style-type: none"> • City Centre <ul style="list-style-type: none"> ○ Engage with stakeholders in city centre masterplanning including development of PLACE. ○ Determine best practice model for future city centre management 	Shirley McCay		
<ul style="list-style-type: none"> • Culture & Arts programmes/festivals and programmes <ul style="list-style-type: none"> ○ Deliver Culture & Arts Annual and Multi Annual 	Deirdre Robb	<ul style="list-style-type: none"> • On target 	<ul style="list-style-type: none"> • Annual and Multi Annual funding programmes delivered and managed by due date.

<p>Funding programmes for 2008/9 and Advertise Culture & Arts Rolling Programme for innovation in arts and heritage and to agree and deliver funding in 2009/10.</p> <ul style="list-style-type: none"> ○ Deliver Development and Outreach funding for 2008/9 and advertise scheme for 2009/10. ○ Revise and implement the Festivals Action Plan for 2008/9 ○ Implement a programme of Skills Development for Cultural organisations. ○ Support Audience Development for culture and arts through data collection and interpretation and deliver initiatives to reduce barriers to access and maximise participation in arts. To engage Audiences NI to provide audience intelligence for 2008/9 and to implement a programme of initiatives. 			<ul style="list-style-type: none"> • Rolling programme 2009/2010 advertised • Development and Outreach 2009/2010 opened and closed currently being assessed. • Festival action plan implemented and nearing completion • Skill programme being implemented through A&B and leadership training • Audience development programme aimed at reducing barriers to access completed and successful • Audience development programme 2008/09 providing audience intelligence complete
<ul style="list-style-type: none"> • Community Programmes and financial support <ul style="list-style-type: none"> ○ Review and define Council method of community development intervention ○ Deliver city wide community programmes and services ○ Administer the Grant Aid Support Programme to Community and Voluntary organisations across the city 	<p>Cate Taggart</p> <p>Cate Taggart</p> <p>Cate Taggart</p>	<ul style="list-style-type: none"> • On target • On target • On target 	<p>CENI / CFNI appointed to map social assets across 21 City Place model.</p> <p>Ongoing activity across all centres within context of Community Centre Management Plans.</p> <p>Grants have been committed and allocated in line with procedure in the all grant categories: Advice & Information;</p>

<ul style="list-style-type: none"> ○ Support the work of the Belfast City Council Youth Forum ○ Administer financial support programme for 5 Independent Centres ○ Develop and deliver a branded BCC city wide children and young people's programme for Summer 2008 ○ Develop and deliver a community outreach promotion and educational assistance programme to support Waste Management ○ Provide 22 high quality, accessible venues and a high quality and inclusive play service in 6 centres 	<p>John Nelson / Lorraine Wallace Cate Taggart</p> <p>Yvonne Coyle</p> <p>Blanche Thompson/ Tim Husbands/Gerry Copeland</p> <p>Cate Taggart</p> <p>Cate Taggart</p>	<ul style="list-style-type: none"> • On target • On target • Complete • Complete • On target 	<p>Revenue; Capacity; Summer schemes; Project grants; Community Chest.</p> <p>Work programme underway including project work to support BCCM engagement with youth in city centre and to support the BCC Customer Focus Strategy. YF members have completed ASSIST training.</p> <p>Payments processed in line with monitoring returns.</p> <p>Programme for children and young people completed summer 2008 and will inform planning for summer 2009.</p> <p>Supported outreach project during Waste Week at CCs in N,S,E & West including Sat Swap Shop Programme.</p> <p>Ongoing service provision against Unit and Centre Business Plans</p>
<ul style="list-style-type: none"> • Events and Programmes <ul style="list-style-type: none"> ○ Deliver Belfast's Annual celebratory events programme X ○ Deliver and manage the annual Support for Sport programme funding ○ Deliver the Tall Ships Race programme ○ Multi-annual funding for sports 	<p>Gerry Copeland</p>	<ul style="list-style-type: none"> • On target 	<p>All projects on target. Only issue is private sector sponsorship potential for Tall Ships 2009 has become harder to access.</p>

<ul style="list-style-type: none"> • Tourism <ul style="list-style-type: none"> ○ Develop 'Sunday in Belfast' product ○ Expand the city centre product through the further development of Evening Economy including Food & Drink Festival, Luxury Belfast, Shopping Guide, Light Night 	<p>Pièr Morrow</p>	<ul style="list-style-type: none"> • On target • Complete 	<p>Sunday in Belfast Action Plan being implemented.</p> <p>Shopping guide being produced. Food & Drink Festival held in Sept 2008 in partnership with range of restaurants & linked to Garden Gourmet; Luxury Belfast Guide launched</p>
<ul style="list-style-type: none"> • Markets <ul style="list-style-type: none"> ○ Develop existing markets within the City ○ Complete an economic appraisal on new open outdoor Markets 	<p>Shirley McCay Ian Carmichael</p>	<ul style="list-style-type: none"> • On target • Complete 	

**Strategic Theme: 6 Social Inclusion
Objectives 2008/09**

6.1 Reduce deprivation and poverty

6.2 Promote good relations and reduce division and polarisation of communities

What will we do in 2008/09 (As per agreed Departmental Plan)	Lead Officer (As per agreed Departmental Plan)	Quarterly Update Status Please indicate status of project/initiativ e or event: • Complete • On target • Delayed	Please provide a more detailed commentary for each project/initiative or event
<ul style="list-style-type: none"> • Develop the Council's poverty policy 	<p>New Manager Appointed</p>	<p>On target</p>	<p>Research has been completed and two workshops were held with Council staff and councillors. Further development is awaiting appointment of new staff in the unit.</p>
<ul style="list-style-type: none"> • Deliver a range of Cross Community programmes <ul style="list-style-type: none"> ○ Deliver a series of cross community programmes linked to good relations and cultural diversity strategies 	<p>Cate Taggart</p>	<ul style="list-style-type: none"> • On target 	<p>Centre Management Plans outline a wide range of ongoing programmes within centres, within neighbourhoods and city wide.</p>
<ul style="list-style-type: none"> • Traveller Liaison <ul style="list-style-type: none"> ○ Provide a travellers' outreach office to interface and assist the Traveller community and other agencies. 	<p>Frank O'Hagan</p>	<ul style="list-style-type: none"> • On target 	<p>The Outreach Office facility continues to be used by a number of agencies to interface with the Traveller community. The achievements of the outreach approach were successfully highlighted in a BCC event within Traveller Focus Week -2nd Dec @ Traveller Outreach</p>

<ul style="list-style-type: none"> ○ Deliver a development support programme for the Traveller Community ○ Support the BCC Interdepartmental Traveller Liaison Group ○ Agree and deliver a joint programme of training re Traveller Awareness / Anti-Racism in partnership with An Munia Tober for elected members, Chief Officers and relevant officers 	<p>Frank O'Hagan</p> <p>Frank O'Hagan</p> <p>Frank O'Hagan</p>	<ul style="list-style-type: none"> • On target • On target • On target 	<p>Office.</p> <p>Community Development Programme ongoing including support to develop residents association, Play provision, women's group and adult literacy classes.</p> <p>The Traveller Liaison Group, meet on a regular basis. This work is having a positive impact on in-house and external service delivery issues re the local Traveller community.</p> <p>The delivery of the joint training programme in partnership with An Munia Tober is ongoing with positive results. The Training DVD project was launched during Traveller Focus Week: 1st Dec Waterfront Hall. The Think Traveller DVD is now available and feedback is positive.</p>
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Strategic Theme: 7 People and Processes**Objectives 2008/09**

7.1 Use financial and human resources in the most effective way

7.2 Improve Departmental processes and systems

7.3 Increase Departmental efficiencies

What will we do in 2008/09 (As per agreed Departmental Plan)	Lead Officer (As per agreed Departmental Plan)	Quarterly Update Status Please indicate status of project/initiative or event: • Complete • On target • Delayed	Please provide a more detailed commentary for each project/initiative or event
<ul style="list-style-type: none">• Waterfront and Ulster Hall<ul style="list-style-type: none">○ Install new fire detection and alarm system.	Tim Husbands	<ul style="list-style-type: none">• Complete	The Waterfront and Ulster Hall fire detection and alarm installations are both now complete and fully operational.
<ul style="list-style-type: none">• ERP /SAP Implementation<ul style="list-style-type: none">○ Continuously review, monitor update, support and train departmental staff in preparation for phase two.	David Orr	<ul style="list-style-type: none">• On target	Continuously reviewing SAP processes in conjunction with CTU – queries being answered by Development Department Finance Team to alleviate backlog and delay in payment. Draft implementation plan to move Economic Initiatives and Directorate Units to Phase 2 SAP implementation delayed by Phase 1 issues
<ul style="list-style-type: none">• IiP<ul style="list-style-type: none">○ Implement improvements and recognised good practice throughout Department. Preparation for Departmental assessment	David Orr	<ul style="list-style-type: none">• On target	Implementation of improvements and best practice throughout the process ongoing. PDP completion in Community

under new standards.			Services ongoing.
<ul style="list-style-type: none"> • Absence Management <ul style="list-style-type: none"> ○ Implement and manage the Corporate attendance policy 	David Orr	<ul style="list-style-type: none"> • On target 	Corporate process ongoing. Currently designing training process and content.
<ul style="list-style-type: none"> • Implement quality processes and systems <ul style="list-style-type: none"> ○ Establish Departmental working group. Action Areas for Improvement and implement improvements throughout Department. 	David Orr	<ul style="list-style-type: none"> • On target 	Implementation of quality processes and systems ongoing.
<ul style="list-style-type: none"> • Departmental Grant Review <ul style="list-style-type: none"> ○ Complete departmental grant review and implement recommendations. 	David Orr / Anne-Marie Campbell	<ul style="list-style-type: none"> • On target 	Departmental Grant Review ongoing. Finalisation of review due end of March 2008.
<ul style="list-style-type: none"> • Waterfront & Ulster Hall <ul style="list-style-type: none"> ○ Develop and implement a new integrated ticketing system at the Waterfront and Ulster Hall 	Tim Husbands / Sean Glynn	<ul style="list-style-type: none"> • Complete 	The new Box Office ticketing system is now fully operational and integrated at both the Waterfront and Ulster Halls. A new range of retail ticket agency outlets are to be launched through Xtravision, and the software company and will be opened in April 2009.
<ul style="list-style-type: none"> • Change Management Plan <ul style="list-style-type: none"> ○ Continue to implement the Change Management Plan 	David Orr Anne-Marie Campbell	<ul style="list-style-type: none"> • On target 	Implementation of the Change Management Plan ongoing.
<ul style="list-style-type: none"> • Manage, monitor and review monthly expenditure 	All Managers	<ul style="list-style-type: none"> • On target 	Ongoing management of monthly expenditure, particularly ensuring adherence to process of writing requisitions & process, etc; quotations for procurement of services; also review of expenditure to date and forecast position to year end.

Strategic Theme: 8 Physical & Infrastructure**Objectives 2008/09**

- 8.1 Enhance the physical regeneration of the city
- 8.2 Create more opportunities for shared space in the city
- 8.3 Promote and enhance design excellence in the city

What will we do in 2008/09 (As per agreed Departmental Plan)	Lead Officer (As per agreed Departmental Plan)	Quarterly Update Status Please indicate status of project/initiative or event: • Complete • On target • Delayed	Please provide a more detailed commentary for each project/initiative or event
<ul style="list-style-type: none">• Re-launch the Ulster Hall as a cultural landmark in the City.<ul style="list-style-type: none">○ Agree a 25-year lease with the Ulster Orchestra and a working partnership arrangement. ○ Work with architects, and project partners, to ensure the Ulster Hall reopens in March 2009.	Tim Husbands	<ul style="list-style-type: none">• On target • Complete	Agreed, subject to exchange of formal legal documentation on or before 1 st June 2009. The Ulster Hall re-opened on schedule with a Gala Re-opening Concert on 6 th March 2009, receiving extremely high levels of positive coverage in the Press, television, radio and other broadcast media.
<ul style="list-style-type: none">• North Foreshore<ul style="list-style-type: none">○ Finalise and publish North Foreshore Master Plan	Shirley McCay	<ul style="list-style-type: none">• On target	Draft Master Plan complete and with Planning Service for Agreement.

<ul style="list-style-type: none"> ○ Commence North Foreshore Infrastructure Design Work for Phase 1 ○ Design and deliver North Foreshore site branding, i.e. signage 	<p>Susan Quail</p> <p>Susan Quail</p>	<ul style="list-style-type: none"> • On target • On target 	<p>Procurement of Consultancy Design Team underway. Stage two Select List short listed.</p> <p>Design options prepared and being assessed.</p>
<ul style="list-style-type: none"> • Public Art Framework and Projects <ul style="list-style-type: none"> ○ Implement the Public Arts Framework and deliver projects in support of the Brighter Belfast and Renewing the Routes programmes. 	<p>Deirdre Robb</p>	<ul style="list-style-type: none"> • On target 	<p>6 arts organisations have been commissioned to deliver 'City in the community'. Design of 'Rise' sculpture was completed.</p>
<ul style="list-style-type: none"> • Local Regeneration Projects <ul style="list-style-type: none"> ○ Continue approved Local Regeneration Projects (Arterial Routes) on Antrim Rd, York Rd and Lower Ormeau Rd in partnership with other agencies and organisations. ○ Implement Integrated Development Fund local regeneration projects for Crumlin, Falls, Springfield and Shankill areas. ○ Additional Projects for re-imaging communities 	<p>Keith Sutherland</p>	<ul style="list-style-type: none"> • On target • On target • On target 	<p>Completion of residual scheme from the initial pilots is ongoing with minor elements projects estimated to be DELAYED and completed early in the next financial year.</p> <p>Delayed by ambitious revised timescales and targets from DSD (BRO). Revised completion date March 2010. Potential for meeting targets very much dependent currently on-site contract performance.</p> <p>Initial phases on target for delivery this year. Final scheduled completion August 2009.</p>
<ul style="list-style-type: none"> • Brownfield Regeneration <ul style="list-style-type: none"> ○ Establish an EU resource in relation to Brownfield Regeneration by establishing a B-TEAM as a support for sustainable 	<p>Keith Sutherland</p>	<ul style="list-style-type: none"> • Delayed 	<p>Delayed by re- submission and changed assessment timescale from Interreg. Decision now expected Summer 2009.</p>

regeneration activity in this field.			
<ul style="list-style-type: none"> • Gasworks Northern Fringe <ul style="list-style-type: none"> ○ Carry out Gasworks Northern Fringe Masterplan 	Pamela Davison	<ul style="list-style-type: none"> • On target 	Key transport assessment submitted to Roads Service and Planning Service. Site investigation works to commence this month
<ul style="list-style-type: none"> • Lagan Corridor <ul style="list-style-type: none"> ○ Carry out Economic appraisal and planning application for Lock 1 Lagan Gateway project ○ Leverage additional funding to Open Lock Number 1 through application to a range of sources 	Shirley McCay	<ul style="list-style-type: none"> • On target 	Economic Appraisal first draft received

Strategic Theme: 9 Economy**Objectives 2008/09**

9.1 Grow competitive sectors

9.2 Increase skills levels

9.3 Increase employment levels

9.4 Increase innovation and enterprise levels

What will we do in 2008/09 (As per agreed Departmental Plan)	Lead Officer (As per agreed Departmental Plan)	Quarterly Update Status Please indicate status of project/initiative or event: <ul style="list-style-type: none">• Complete• On target• Delayed	Please provide a more detailed commentary for each project/initiative or event
<ul style="list-style-type: none">• Economic Development<ul style="list-style-type: none">○ Develop shared vision for future economic growth○ Deliver mentoring and business development support to SMEs○ Deliver training programme for retail and hospitality industries	Lisa Martin Lisa Martin	<ul style="list-style-type: none">• On target • On target	City wide employability and skills agenda are being developed with partners and the Council's plan to address economic downturn is accepted by the Committee. Business development activity currently underway includes: Sales Growth programme, Franchise Your Business programme, Pre-enterprise programme, Strategy in Business programme, Retail Therapy programme, Neighbourhood Economic Development programme (17

<ul style="list-style-type: none"> ○ Provide business incubation, training programme and enterprise outreach clinics in local areas 	<p>Lisa Martin</p>	<ul style="list-style-type: none"> • On target 	<p>projects), Management Skills for Environmental Industries programme, Creative Connections programme, Dare to be Digital programme, Business Bootcamp, Collaborate graduate development initiative, Belfast Entrepreneurs' network, Creative Entrepreneurs' Club.</p> <p>Programme of ten Belfast Entrepreneurs' network meetings and workshops undertaken across the city – total of 346 companies attending network meetings; 66 companies participating in structured workshops (e.g. trading on e-bay).</p>
<ul style="list-style-type: none"> ○ Deliver a job readiness programme for unemployed citizens 	<p>Lisa Martin</p>	<ul style="list-style-type: none"> • On target 	<p>European Day of Entrepreneur held in November 2008 – 102 local companies in attendance. Ruth Badger as guest speaker.</p> <p>Citywide employability work: committee approval for planning work to begin on new strategic citywide partnership – first meeting scheduled for April 2009. Employability activities being supported in north and east Belfast, as part of European Social Fund initiatives. Liaison with Titanic Quarter to develop employability initiative as part of MoU for Titanic Signature Project. Support for establishment of Women in Business network also provided. HARTE (Hospitality and Retail Training for</p>

			<p>Employment): see update provided under Theme 1</p> <p>Committee approval for work plan for Belfast World Trade Centre business development activities in December 2008. One event organised on "Doing business in Qatar". Recruitment ongoing for Futurallia event in May 2009 – 14 companies recruited to date. Visit by NASDAQ co-founder and other partners from WTC Washington in late March 2009. Programme of meetings organised with local companies and key stakeholder organisations e.g. Invest NI, Momentum.</p> <p>Organisation of meeting with other local authorities to discuss implications of future transfer of powers as part of Review of Public Administration. Commitment to ongoing policy work with NILGA on this issue as well as collaborative programme of meetings and events.</p>
<ul style="list-style-type: none"> • Cultural tourism and tourism product development • Develop and support the cultural tourism offer including facilitation of workshops and seminars; promotion of the cultural tourism product; support and sustain the Sister City link with Nashville. 	Pièr Morrow	<ul style="list-style-type: none"> • Complete 	<p>Belfast Tourism Monitor for 2008 nearly complete; Nashville Songwriters Festival held in Feb 2008 and Visit to Nashville underway March 2008; Further signage being delivered across the city.</p>

<ul style="list-style-type: none"> ○ Develop an innovative range of special interest and niche products; conference subvention; monitoring and evaluating the economic impact of tourism; provision of a comprehensive visitor management scheme. 		<ul style="list-style-type: none"> • On target 	
<ul style="list-style-type: none"> • Community Tourism <ul style="list-style-type: none"> ○ Work with industry partners on an audit and development of a Community Tourism Action Plan; support to the creation of a viable and sustainable community tourism initiative. 	Pièr Morrow	<ul style="list-style-type: none"> • On target 	Report completed and plan to become an integral part of the Integrated Strategic Tourism Framework For Belfast
<ul style="list-style-type: none"> • Integrated Tourism Plan <ul style="list-style-type: none"> ○ Develop an Integrated Tourism Plan for Belfast in partnership with key agencies and stakeholders 	Shirley McCay Pièr Morrow	<ul style="list-style-type: none"> • On target 	Integrated Strategic Tourism Framework For Belfast well underway with final consultations being completed.